

Trust Board Paper X

To:	Trust Board						
From:	Kate Shields, Director of Strategy Kevin Harris, Medical Director						
Date:	24 April 2014						
CQC regulation:	All applicable						
Title:	Emergency Floor Project- General Update & specific areas for discussion and decision						
Author/Responsible Director: John Adler – Executive Sponsor/ Kevin Harris – Medical Director/ Kate Shields- Director of Strategy							
Purpose of the Report: To update the Trust Board on the development of the Emergency Floor Scheme, reflecting the timescale for delivery for the Full Business Case (FBC)							
The Report is provided to the Board for:							
<table border="1"> <tr> <td>Decision</td> <td>X</td> </tr> </table>		Decision	X	<table border="1"> <tr> <td>Discussion</td> <td>X</td> </tr> </table>		Discussion	X
Decision	X						
Discussion	X						
<table border="1"> <tr> <td>Assurance</td> <td></td> </tr> </table>		Assurance		<table border="1"> <tr> <td>Endorsement</td> <td>X</td> </tr> </table>		Endorsement	X
Assurance							
Endorsement	X						

Summary / Key Points:			
- Operational polices and schedules of accommodation have been developed by clinicians and are being used to inform the design - We are to carry out a Department of Health Gateway review in early May - Pre-planning discussions have been taking place on a two weekly basis with the City Planning Department. - We will be presenting the external building materials to the Trust Board. - Heritage issues associated with demolition and the dismantling of St Luke’s Chapel to be considered - It is important that University Hospitals Leicester commit to both the provision of an interim Christian Chapel and also the longer term provision of a permanent replacement Christian Chapel as a part of a Multi-Faith centre on the Leicester Royal Infirmary site.			
Recommendations:			
- Reflect** on the heritage issues as presented in the paper: - Ratify** the preferred option as approved at the October 2013 Trust Board which requires the dismantling of St Luke’s Chapel - Commit** to a firm plan for the provision of a permanent replacement Christian Chapel as part of a Multi-Faith centre on the Leicester Royal Infirmary site within the next 2-3 years - Confirm** support for the proposed pallet of materials for the external facades of the new build which will be shared at the meeting.			
Previously considered at another corporate UHL Committee?			
The Outline Business Case was approved at the October 2013 Trust Board			
Board Assurance Framework:		**Performance KPIs year to date:**	
The Emergency Department performance is on the risk register		Detailed project plan developed to ensure programme is delivering to schedule	

Resource Implications (eg Financial, HR):	The development of the Full Business Case is supported from the 2014/15 capital budget.
Assurance Implications:	
Patient and Public Involvement (PPI) Implications:	Health Watch representatives are invited to the Board and patients and appropriate representative groups will be involved in the design stage of the development
Stakeholder Engagement Implications:	<ul style="list-style-type: none"> • The NHS Trust Development Agency has approved the Strategic Outline Case (SOC) and is reviewing the Outline Business Case (OBC). • Stakeholders are supportive of the development of the Full Business Case (FBC)
Equality Impact:	Due regard assessments are being undertaken
Information exempt from Disclosure:	
Requirement for further review?	It is proposed that the Trust Board receive regular updates on progress during the development of the Outline Business Case and Full Business Case

Emergency Floor Project- General Update & specific areas for discussion and decision

Purpose

1. To update the Trust Board on the development of the Emergency Floor Scheme
2. The Trust Board is asked to;
 - **Reflect** on the heritage issues as presented in the paper:
 - **Ratify** the preferred option as approved at the October 2013 Trust Board which requires the demolition of St Luke's Chapel
 - **Commit** to a firm plan for the provision of a permanent replacement Christian Chapel as part of a Multi-Faith centre on the Leicester Royal Infirmary site within the next 2-3 years
 - **Confirm** support for the proposed pallet of materials for the external facades of the new build which will be shared at the meeting.

Outline Business Case (OBC) Update

3. The Trust Board approved the OBC in October 2013, following which it was forwarded to the NHS Trust Development Agency (NTDA) for comment and approval. Whilst discussions are on-going with the NTDA, the detailed design process for the Full Business Case (FBC) has commenced.

Design Development

4. Operational polices and schedules of accommodation have been developed by clinicians and are being used to inform the design.
5. The 1:500 plans which identify the floor layout and the relationship between departments have been agreed by the clinicians (Appendix A)
6. The 1:200 plans which depict room layouts within each department and the connectivity between departments were signed off project stakeholders in March. (Appendix B)
7. Therefore the design has been agreed and subject to final clinical sign off will be fixed.
8. We are to carry out a Department of Health Gateway review in accordance with good practice.
9. We are to carry out a Design Quality Indicator (DQI) assessment in accordance with good practice.

Planning

10. Submission of the planning application is on the 17th May 2014.
11. Appendix C details the documents being discussed.
12. Issues being discussed are;
 - **Highways** - new access and egress for blue light and patient / visitor drop off is proposed to alight off the Aylestone Road. (Appendix D)
 - **Heritage** – discussions are on-going surrounding the impact of the build on heritage issues these are discussed later in this paper
 - **Facades and external materials** –preferred options ready for presentation. An option appraisal process to determine the preferred material is underway at the time of drafting this report, and will be presented to the Board in conjunction with this paper on the 24th April.
13. **The Board will be asked to confirm support for the proposed pallet of materials for the external facades of the new build which will be shared at the meeting.**

St Luke's Chapel & heritage issues

14. The location of the new emergency floor and proposed demolition of the Langham building and dismantling of St Luke's Chapel have resulted in a number of heritage issues that need careful consideration. To support this, the Trust has appointed a Heritage Advisor to guide discussions and assist with consultation.
15. A study was carried out for the Civic Society that looked at a number of options to review the impact of keeping St Luke's Chapel. Unfortunately the outcome of the investigation showed that none of the options presented were clinically or financially sustainable.
16. A meeting to agree the relocation of the all the artefacts was held with representatives from the League of Nurses and a representative from the Conservation Advisory Panel. All the artefacts will be retained on the Leicester Royal Infirmary site excluding the communion rail and the organ due to its size, but a safe place will be sought for these items in alternative churches in Leicestershire.
17. **The Trust Board is therefore asked to ratify the preferred option as approved at the October 2013 Trust Board which requires the dismantling of St Luke's Chapel**

Development of the interim and long term Chapel

18. It is important that University Hospitals Leicester commit to both the provision of an interim Christian Chapel and also the longer term provision of a permanent replacement Christian Chapel as a part of a Multi-Faith centre on the Leicester Royal Infirmary site.
19. Discussions are on-going as to where an interim Christian Chapel will be located. The budget for this, and the safe retrieval and storage of the artefacts has been allocated within the enabling budgets as approved within the OBC.

20. A stakeholder engagement plan is in place and the team have met with the following groups to date:
- Heritage Advisor to the City Planning department
 - Conservation Advisory Panel
 - Chair of the Civic Society
 - UHL Chaplaincy & Chaplaincy volunteers
 - UHL Christian fellowship and interested staff through a series of open meetings
 - League of Nurses
 - Castle Ward Councillors & residents
21. This has resulted in detailed discussions and the satisfactory provision of a Christian Chapel and the “respectful” safe retention of artefacts as described above.
22. **The Trust Board are requested to consider on the heritage issues presented and commit to a firm plan for the provision of a permanent replacement Christian Chapel as part of a Multi-Faith centre on the Leicester Royal Infirmary site within the next 2-3 years**

Recommendation

29. The Trust Board is asked to;
- **Reflect** on the heritage issues as presented in the paper:
 - **Ratify** the preferred option as approved at the October 2013 Trust Board which requires the dismantling of St Luke’s Chapel
 - **Commit** to a firm plan for the provision of a permanent replacement chapel as a part of a multi-faith centre on the Leicester Royal Infirmary site, which needs to be planned within the next 2-3 years
 - **Confirm** support for the proposed pallet of materials for the external facades of the new build which will be shared at the meeting.

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 Location Key Plan (Not to Scale)



P01	- Issued for Trust Sign Off OOH changed to AAU	DSL/HIM	13/01/14
P00	- Issued for Trust Sign Off	DSL/HIM	10/01/14
Rev.	Description / By / Chkd / Apprd	Status	Date
Fit for Information		S2	

Client
University Hospitals of Leicester NHS Trust

Project
LRI Emergency Department

Drawing
**Proposed OBC Options Appraisal
 Victoria Option 3A with
 Redevelopment Site Boundary**

Scale @ A0	Drawn	Checked	Approved
1 : 500	DS	LH	IM

Project No. CS.065963 Date 10.01.2014

Drawing Identifier: Project Ref: www.constructionexcellence.org.uk
 Project - Origin - Issue - Revision
 RI - CS - ED - U01 - DFP - AR - 061507 P01

CAPITA
 Property and Infrastructure

This is Drawing is to be read in conjunction with Operational Policies:

- AAU Clinical Operational Policy v01 070114
- AED Clinical Operational Policy v01 070114
- PED Clinical Operational Policy v01 070114
- SUP Clinical Operational Policy v01 070114

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It is assumed that all works on this drawing will be carried out by a competent contractor, working where appropriate to an approved method statement.



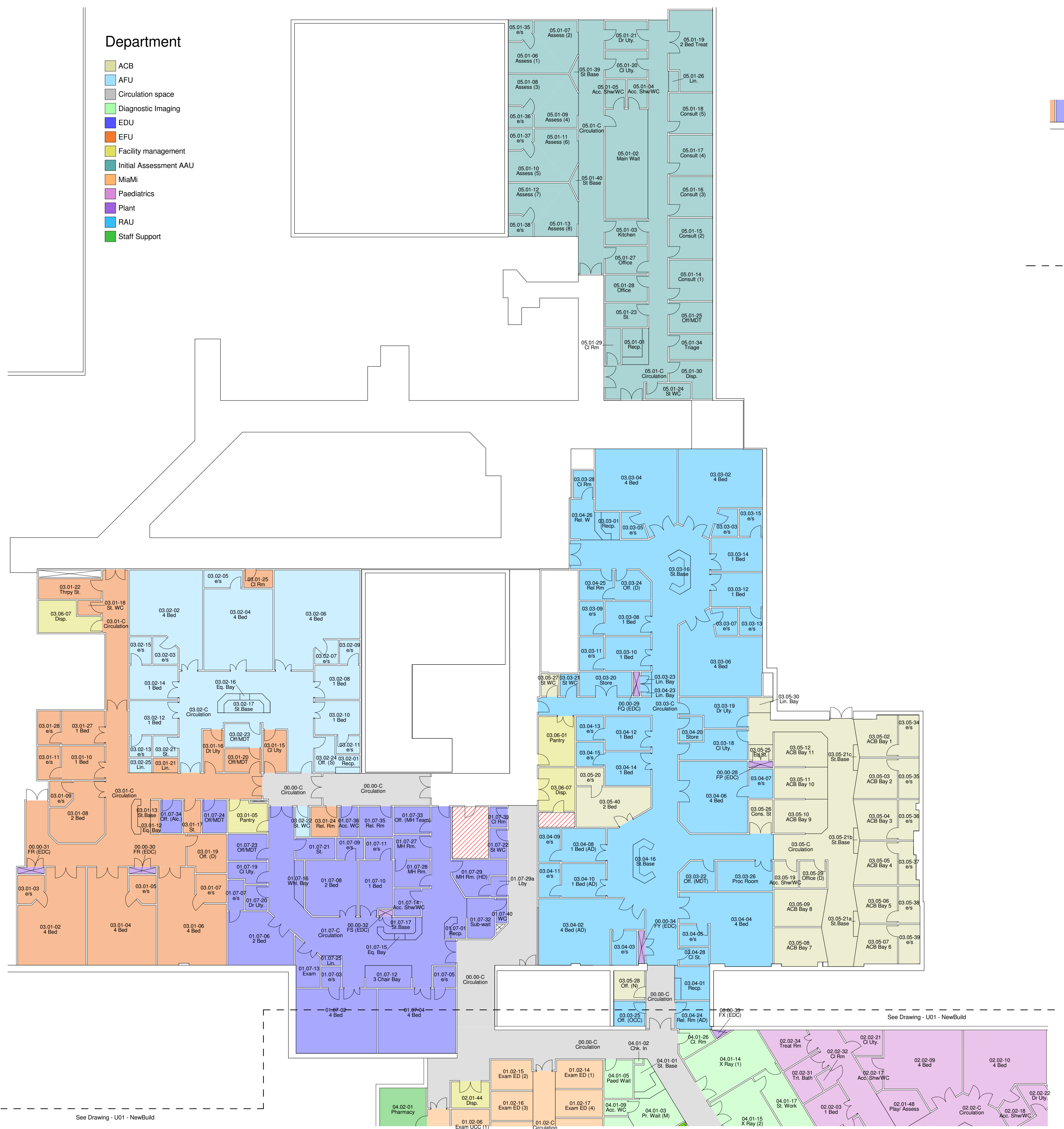
1:200 Orientation & Room Abbreviations Legend

The details contained herein have been developed to reflect approved drawings of architectural character/finish and equipment CDSI details in room sections.

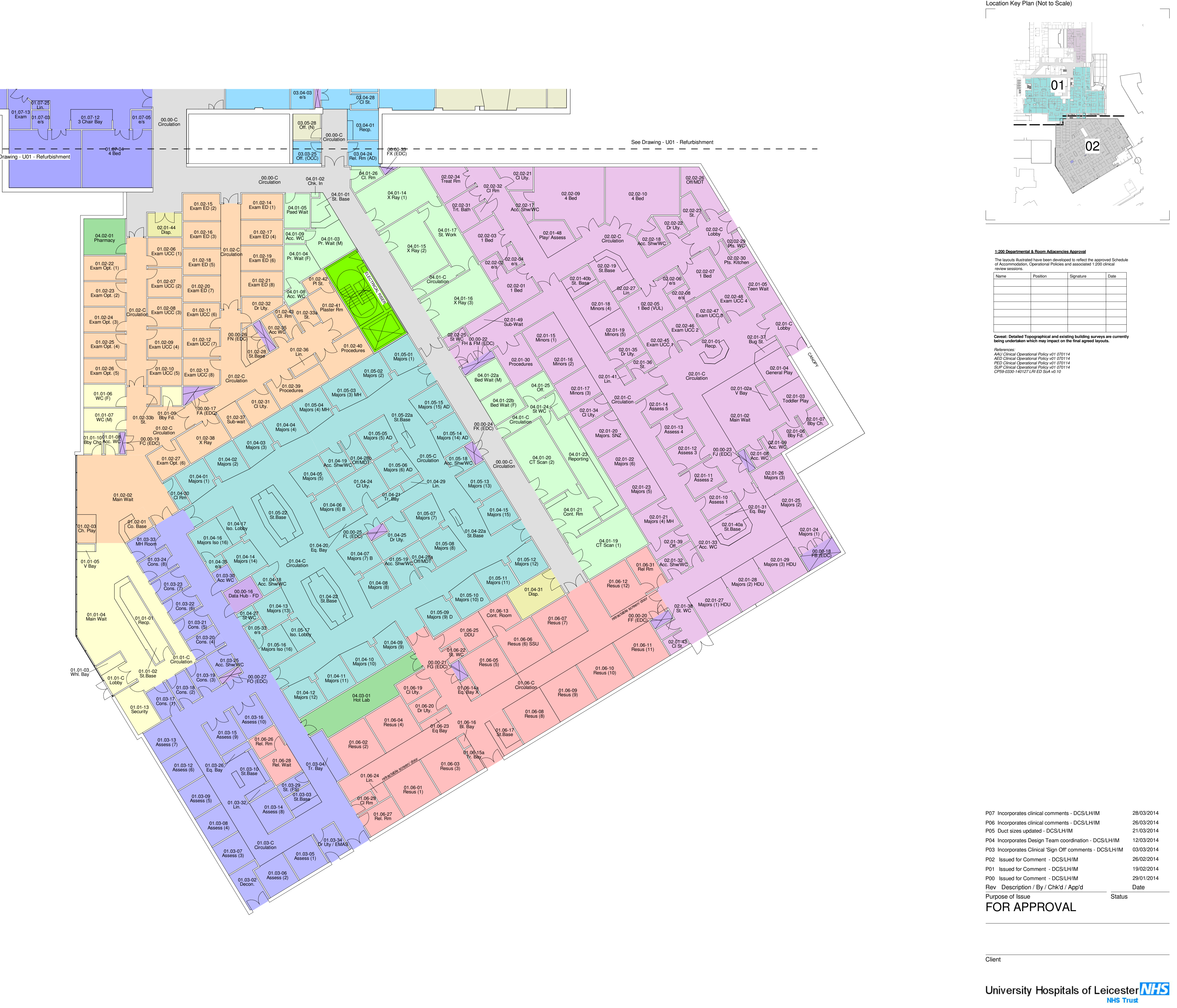
Name	Position	Symbol	Desc.

Notes:

- Also Check Orientation Plans 401-0101 to 401-0104
- Also Check Orientation Plans 401-0201 to 401-0204
- Also Check Orientation Plans 401-0301 to 401-0304
- Also Check Orientation Plans 401-0401 to 401-0404
- Also Check Orientation Plans 401-0501 to 401-0504



U01 - Refurbishment
1 : 200



U01 - New Build
1 : 200

Rev	Description / By / Chk / Apprd	Date
P07	Incorporates clinical comments - DCSLHM	28/03/2014
P06	Incorporates clinical comments - DCSLHM	28/03/2014
P05	Duct sizes updated - DCSLHM	21/03/2014
P04	Incorporates Design Team coordination - DCSLHM	12/03/2014
P03	Incorporates Clinical Sign Off comments - DCSLHM	03/03/2014
P02	Issued for Comment - DCSLHM	26/02/2014
P01	Issued for Comment - DCSLHM	19/02/2014
P00	Issued for Comment - DCSLHM	29/01/2014

Planned by Issue

FOR APPROVAL	Status

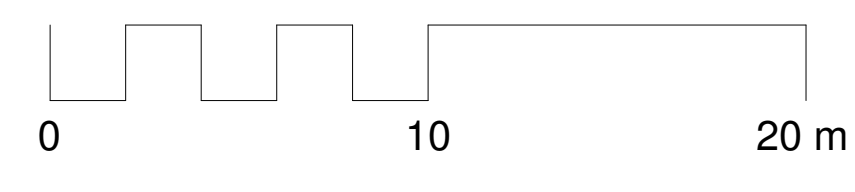
Client

University Hospitals of Leicester NHS Trust

Project
LR1 Emergency Department

Drawing
First Floor GA Plan

Scale	Drawn	Checked	Approved
As indicated	DCS	LMH	IM
Project No.	Date		
CS.065963	29/01/2014		
Drawing Identifier:	(Insert format: \\msbformat\msb.constructionreference.org.uk\PSI\DCS\065963 - level - 161616 - rld - number)		
RI - CS - ED - U01 - DFP - AR - 061200	P07		



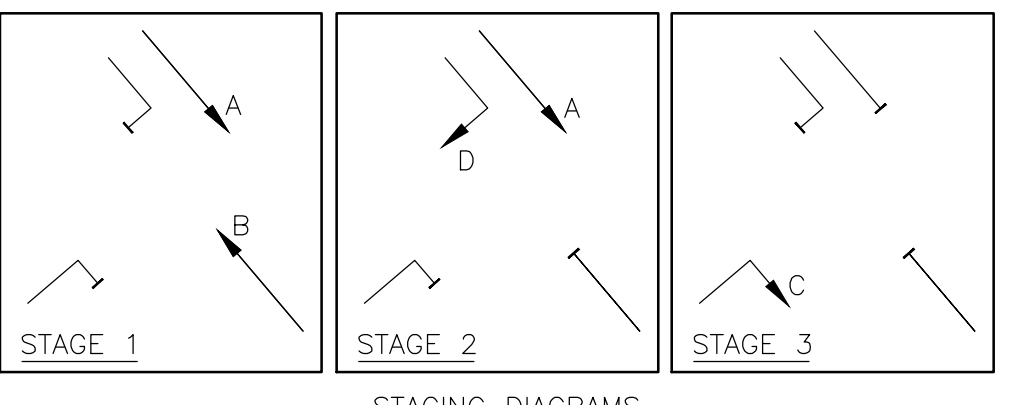
Line	Name	Duration	Start	Finish	% complete	2014																							
						February				March				April				May				June							
						3	10	17	24	3	10	17	24	31	7	14	21	28	5	12	19	26	2	9	16	23			
1	Planning	32w	19/12/2013	20/08/2014	18%																								
2	Planning / Heritage Engagement - Meetings to date	8.8w	19/12/2013	05/03/2014	100%																								
3	Planning Progress Meeting 5 - Documents for review	0.8w	13/03/2014	18/03/2014	100%																								
4	Draft Frameworks for Heritage Statement & Strategy		13/03/2014	13/03/2014	100%																								
5	Site Location Plan		13/03/2014	13/03/2014	100%																								
6	Site Demolition plan		13/03/2014	13/03/2014	100%																								
7	Existing Site Plan		13/03/2014	13/03/2014	100%																								
8	Existing Floor Plans		13/03/2014	13/03/2014	100%																								
9	Existing Site Sections (FFL & Site Levels)		13/03/2014	13/03/2014	100%																								
10	Developed Proposals 1:500's		13/03/2014	13/03/2014	100%																								
11	Draft Design Note - Heritage proposals, Planning progress	0.6w	13/03/2014	18/03/2014	100%																								
12	Heritage Meeting 2 (CAP Presentation)		19/03/2014	19/03/2014	100%																								
13	Design Note update - Heritage proposals, Planning progress/CAP Presentation	0.4w	19/03/2014	21/03/2014	100%																								
14	Trust Review Period	0.4w	24/03/2014	28/03/2014	100%																								
15	Planning Progress Meeting 6 - Documents for review		27/03/2014	27/03/2014	100%																								
16	Proposed Floor Plans (Review No.1)		27/03/2014	27/03/2014	100%																								
17	Roof Plan (Review No.1)		27/03/2014	27/03/2014	100%																								
18	Existing Elevations		27/03/2014	27/03/2014	100%																								
19	Design Note update - Impact on 1771, Final proposals	1.2w	27/03/2014	04/04/2014	100%																								
20	Trust Review Period	0.4w	07/04/2014	09/04/2014	100%																								
21	Planning Progress Meeting 7 - Documents for review	0.6w	10/04/2014	14/04/2014																									
22	Landscape D&A Sketch Development & Diagrams		10/04/2014	10/04/2014																									
23	Landscape D&A Site Analysis		10/04/2014	10/04/2014																									
24	Landscape D&A Sketch Constraints and Opportunities		10/04/2014	10/04/2014																									
25	Landscape D&A Sketch Colour Masterplan		10/04/2014	10/04/2014																									
26	Proposed Elevations (Review No.1)		10/04/2014	10/04/2014																									
27	External Materials Palette - Elevation Studies, 'Reinstatement options'		10/04/2014	10/04/2014																									
28	Proposed Floor Plans (Review No.2)		10/04/2014	10/04/2014																									
29	Roof Plan (Review No.2)		10/04/2014	10/04/2014																									
30	Proposed Elevations (Review No.2)		10/04/2014	10/04/2014																									
31	Landscape D&A Sketch Visualisations		10/04/2014	10/04/2014																									
32	Landscape General Arrangement		10/04/2014	10/04/2014																									
33	Landscape Material Palette		10/04/2014	10/04/2014																									
34	Design Note update - Impact on 1771, Final proposals	0.4w	10/04/2014	14/04/2014																									
35	Highways Meeting 4 (TBC)		14/04/2014	14/04/2014																									
36	Heritage Meeting 3 (CAP Presentation)		16/04/2014	16/04/2014																									
37	Design Note update - Impact on 1771, Planning progress/CAP Presentation	0.2w	17/04/2014	22/04/2014																									
38	Trust Review Period		23/04/2014	23/04/2014																									
39	Planning Progress Meeting 8 - Documents for review		24/04/2014	24/04/2014																									
40	Section Detail of Proposed windows and doors		24/04/2014	24/04/2014																									
41	Update on artefacts - including confirmation that windows/organ can safely be removed		24/04/2014	24/04/2014																									
42	Proposed Site Sections (FFL & Site Levels) (Review No.1)		24/04/2014	24/04/2014																									
43	Photos/Photomontages		24/04/2014	24/04/2014																									
44	Outline Specification - Material Palette		24/04/2014	24/04/2014																									
45	Landscape Tree Felling and Protection		24/04/2014	24/04/2014																									
46	Landscape Planting Plan		24/04/2014	24/04/2014																									
47	Technical Reports		24/04/2014	24/04/2014																									
48	Air Quality Statement		24/04/2014	24/04/2014																									
49	Flood Risk Assessment		24/04/2014	24/04/2014																									

Line	Name	Duration	Start	Finish	% complete	2014																
						February			March			April			May			June				
						3	10	17	24	3	10	17	24	31	7	14	21	28	5	12	19	26
50	Preliminary Desktop Assessment (Land Contamination Assessment)		24/04/2014	24/04/2014																		
51	Noise impact assessment		24/04/2014	24/04/2014																		
52	Statement of Community Involvement		24/04/2014	24/04/2014																		
53	Structural Survey		24/04/2014	24/04/2014																		
54	Transport Assessment		24/04/2014	24/04/2014																		
55	Travel Plan		24/04/2014	24/04/2014																		
56	M&E Strategies		24/04/2014	24/04/2014																		
57	Foul Sewerage & Utilities Assessment		24/04/2014	24/04/2014																		
58	Geotechnical Survey/Stability Report		24/04/2014	24/04/2014																		
59	Parking Provision		24/04/2014	24/04/2014																		
60	Refuse Storage & Recycling Facilities		24/04/2014	24/04/2014																		
61	Visual Impact Assessment/Landscape Character Assessment		24/04/2014	24/04/2014																		
62	Noise Impact Assessment		24/04/2014	24/04/2014																		
63	Extended Phase 1 Habitat Survey and Report		24/04/2014	24/04/2014																		
64	Design Note update - Planning progress/Final Proposals	0.8w	24/04/2014	29/04/2014																		
65	Heritage Meeting 4 (CAP Presentation) TBC		30/04/2014	30/04/2014																		
66	Design Note update - Final Proposals, Planning progress/CAP Presentation	0.2w	01/05/2014	02/05/2014																		
67	Trust sign off	0.2w	06/05/2014	07/05/2014																		
68	Planning Progress Meeting 9 - Documents for review	0.w	08/05/2014	08/05/2014																		
69	Rendered Drawings for Planning		08/05/2014	08/05/2014																		
70	Landscape Details		08/05/2014	08/05/2014																		
71	Technical Reports	0.w	08/05/2014	08/05/2014																		
72	Design and Access Statement		08/05/2014	08/05/2014																		
73	Planning Statement		08/05/2014	08/05/2014																		
74	Summaries of Planning Application		08/05/2014	08/05/2014																		
75	Design Note update - Planning progress/Final Proposals	0.6w	08/05/2014	13/05/2014																		
76	Trust sign off		14/05/2014	14/05/2014																		
77	Submission for planning approval		19/05/2014	19/05/2014																		

ICL Codes
 Architect
 Milestones

- NOTES
- POTENTIAL TO LINK TO NEXT TRAFFIC SIGNAL CONTROLLED JUNCTION TO ENSURE A RIGHT TURNING AMBULANCE FROM AMBULANCE STATION RECEIVES A GREEN SIGNAL AT THE EXISTING TRAFFIC SIGNAL CONTROLLED JUNCTION.
 - TRAFFIC SIGNAL MAINTAINING AUTHORITY WILL REQUIRE ACCESS TO ANY TRAFFIC SIGNAL CONTROL EQUIPMENT AND INFRASTRUCTURE INSIDE THE HOSPITAL.

- KEY
- RED/AMBER/GREEN VEHICULAR SIGNAL HEAD WITH PRIMARY HOODS
 - RED/AMBER/RIGHT TURN GREEN ARROW VEHICULAR SIGNAL HEAD WITH PRIMARY HOODS
 - RED/AMBER/GREEN VEHICULAR SIGNAL HEAD WITH SECONDARY HOODS
 - RED/AMBER/RIGHT TURN GREEN ARROW VEHICULAR SIGNAL HEAD WITH SECONDARY HOODS
 - TRAFFIC SIGNAL POLE
 - ☐ AHEAD ONLY BOX SIGN WITHIN SIGNAL HEAD
 - ☐ TURN RIGHT BOX SIGN WITHIN SIGNAL HEAD



HEALTH, SAFETY & ENVIRONMENTAL INFORMATION

NOTE: IT IS ASSUMED THAT THE WORKS WILL BE UNDERTAKEN BY A COMPETENT CONTRACTOR, WHO IS AWARE OF ALL GENERIC RISKS ASSOCIATED WITH THE WORKS. LISTED BELOW ARE 'SIGNIFICANT' RISKS RELATING TO THE WORKS.

If no significant risks have been identified, delete this text and enter 'NONE IDENTIFIED' here.

ISSUE	AMENDMENTS	DRAWN	CHECKED	DATE
A	TRAFFIC SIGNAL CONTROL ADDED FOR AMBULANCES TURNING LEFT OUT OF AMBULANCE STATION.	M.L.	D.H.J.	FEB 14

CLIENT	
PROJECT	LEICESTER ROYAL INFIRMARY EMERGENCY DEPARTMENT
TITLE	PROPOSED JUNCTION LAYOUT OPTION 1 TRAFFIC SIGNALS
PURPOSE	INFORMATION

CAPITA
Property and Infrastructure
St Davids House, Pascoed, St Mellons, Cardiff, CF3 0LW
T: 0300 060 060
capita Property and Infrastructure Ltd.

DATE	M.L.	DATE	FEB 14	SCALE	1:500 @ A1
CHECKED	D.H.J.	DATE	FEB 14	PROJECT No.	CS/65963
DRG. No.	R1-CS-EP-000-DSP-HE660001	REVISION REF.	A		

