

To:	Trust Board		
From:	Simon Sheppard - Acting Director of Finance & Procurement		
Date:	28 th August 2014		
CQC regulation:			
Title:	2014/15 Financial Position to Month 4		
Author/Responsible Director: Simon Sheppard – Acting Director of Finance & Procurement			
Purpose of the report: This paper provides the Trust Board with an update on performance against the key financial duties: <ul style="list-style-type: none"> • Delivery against the planned deficit • Achieving the External Financing Limit (EFL) • Achieving the Capital Resource Limit (CRL) The paper also provides further commentary on the key risks			
The report is provided to the Trust Board for:			
	Decision		
		Discussion	√
	Assurance	√	
		Endorsement	√
Summary/Key points: <ul style="list-style-type: none"> • In month adverse movement to plan of £0.5m, with a year to date deficit to plan of £1.1m • Year end forecast of £40.7m can be delivered • CIP programme has identified £48.6m of plans against the £45m target. The significant improvement in month is identification of schemes against the workforce challenge target 			
Recommendations: The Trust Board is recommended to: <ul style="list-style-type: none"> • Note the contents of this report • Discuss and agree the actions required to address the key risks/issues: <ul style="list-style-type: none"> • Additional capacity and RTT • Management of CMG recovery plans • Process to access the Operational Resilience Funds 			
Previously considered at another corporate UHL Committee? Not applicable			
Board Assurance Framework: Support delivery of controls within the BAF		Performance KPIs year to date: Not applicable	
Resource implications (e.g. Financial, HR): None			
Assurance implications: Provides assurance around delivery of financial plan			
Patient and Public Involvement (PPI) implications: Considered but not relevant to this paper			

Stakeholder Engagement implications: Considered but not relevant to this paper
Equality impact: Considered but not relevant to this paper
Information exempt from disclosure: Considered but not relevant to this paper
Requirement for further review? None

Simon Sheppard
Acting Director of Finance & Procurement

28th August 2014

UNIVERSITY HOSPITALS OF LEICESTER NHS TRUST

REPORT TO: TRUST BOARD

DATE: 28th AUGUST 2014

REPORT FROM: SIMON SHEPPARD – ACTING DIRECTOR OF FINANCE & PROCUREMENT

SUBJECT: 2014/15 FINANCIAL POSITION TO MONTH 4

1. Introduction and Context

1.1. This paper provides the Trust Board with an update on performance against the key financial duties:

- Delivery against the planned deficit
- Achieving the External Financing Limit (EFL)
- Achieving the Capital Resource Limit (CRL)

1.2. The paper also provides further commentary on the key risks.

2. Key Financial Duties

2.1. The following table summarises the year to date position and full year forecast against the financial duties of the Trust:

Financial Duty	YTD Plan £'Ms	YTD Actual £'Ms	RAG	Forecast Plan £'Ms	Forecast Actual £'Ms	RAG
Delivering the Planned Deficit	(12.9)	(14.0)	A	(40.7)	(40.7)	G
Achieving the EFL	(7.6)	(12.9)	G	62.1	62.1	G
Achieving the Capital Resource Limit	13.7	6.0	A	34.2	34.2	G

2.2. As well as the key financial duties, a subsidiary duty is to ensure suppliers invoices are paid within 30 days – the Better Payment Practice Code (BPPC). The year to date performance is shown in the table below:

Better Payment Practice Code	April - July YTD 2014	
	Number	Value £000s
Total bills paid in the year	43,877	211,248
Total bills paid within target	23,783	143,379
Percentage of bills paid within target	54%	68%

Key issues

- In month adverse movement to plan of £0.5m, with a year to date deficit to plan of £1.1m
- Year end forecast of £40.7m can be delivered
- CIP programme has identified £48.6m of plans against the £45m target. The significant improvement in month is identification of schemes against the workforce challenge target

3. Financial Position (Month 4)

3.1. The Month 4 results may be summarised as follows and as detailed in Appendix 1:

	July 2014			April - July 2014		
	Plan £m	Actual £m	Var (Adv) / Fav £m	Plan £m	Actual £m	Var (Adv) / £m
Income						
Patient income	61.6	60.9	(0.7)	232.2	230.2	(2.0)
Teaching, R&D	6.9	6.4	(0.4)	27.4	27.0	(0.4)
Other operating Income	3.2	3.5	0.3	12.6	12.9	0.3
Total Income	71.7	70.9	(0.8)	272.2	270.1	(2.2)
Operating expenditure						
Pay	41.1	40.5	0.6	164.0	161.9	2.1
Non-pay	27.7	27.9	(0.3)	106.0	107.0	(1.0)
Total Operating Expenditure	68.8	68.4	0.3	270.0	268.9	1.1
EBITDA	2.9	2.4	(0.5)	2.2	1.2	(1.1)
Net interest	0.0	0.0	0.0	0.0	0.0	0.0
Depreciation	(2.9)	(2.9)	-	(11.7)	(11.7)	0.0
PDC dividend payable	(0.9)	(0.9)	0.0	(3.5)	(3.5)	0.0
Net deficit	(0.9)	(1.4)	(0.5)	(12.9)	(14.0)	(1.1)
EBITDA %		3.4%			0.4%	

3.2 In the month of July, the Trust delivered a deficit of £1.4m against a planned deficit of £0.9m, an adverse variance of £0.5m.

3.3 Year to date, the deficit at the end of July is £14.0m, £1.1m worse than the £12.9m planned deficit.

3.4 The significant reasons for the in month and year to date variances against income and operating expenditure are:

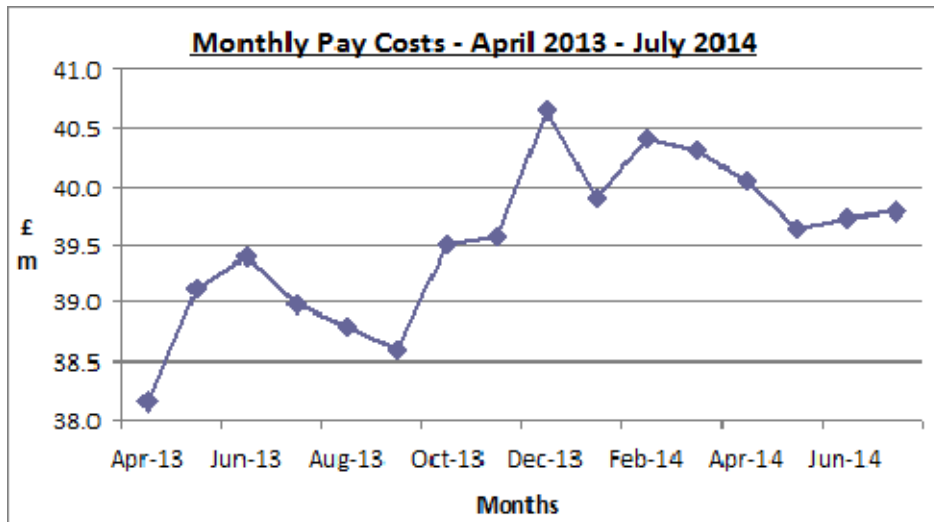
Patient Care Income

Patient income is £0.7m adverse to plan in month and £2.0m adverse to plan YTD (please refer to Appendix 2). Key areas of movement in month and YTD are as follows:

- Daycase and elective IP activity is £750k below plan in month, £381k of which is within General Surgery, Ophthalmology, ENT and Orthopaedics, the 4 specialties where the plan was increased in line with delivery of RTT trajectories. Year to date, these specialties are £1.1m below plan
- Critical Care activity is £365k below plan in month, £606k YTD, mainly within ITAPS
- Under-performance of £259k in month on Outpatients, £855k YTD, significantly MSK, CHUGS and W&C
- Penalties are £74k adverse to plan in month following assumed re-investment of ambulance penalties of £200k. In total, penalties are £1,526k adverse to plan YTD, relating to ambulance and RTT penalties
- Continuing ED over-performance of £91k in month and £577k YTD
- Emergency inpatients including MRET deduction, is £63k below plan in month and £280k above plan YTD. This is a slow down of emergency activity compared to earlier months
- Maternity activity £346k over plan in month, £618k YTD
- End Stage Renal Failure, £288k in month, £714k YTD

Pay

- Pay costs are £0.6m under plan in July and £2.1m under plan year to date:
 - Although slightly up in month, pay costs remain under budget and represent a decrease from Q4 of 2013/14. The graph below shows the pay cost trend, after excluding the impact of the Alliance Contract and the 2014/15 pay award
 - Premium pay costs in July were up slightly compared to June but are still at the lowest level since February 2013 as a result of continued substantive nurse recruitment and enhanced controls



Non Pay

- Non pay costs are £107m against a budget of £106m year to date, resulting in a £1m adverse position
- The in month overspend was driven most significantly by drugs, although drugs are underspent by £0.3m YTD. Overspends on non pay YTD relate to printing and stationery £0.3m, postage £0.1m, consultancy £0.3m and clinical supplies and services £0.3m
- The Trust continues to enact non pay controls across the CMGs and Corporate Directorates

3.5 A more detailed financial analysis of CMG and Corporate performance (see Appendix 3) is provided through the Executive Performance Board financial report and reviewed by the Finance & Performance Committee.

Cost Improvement Programme

Appendix 3 shows CIP performance in July by CMG and Corporate Directorate against the original CIP plan. This currently shows an over-delivery against the target YTD of £1.1m, in the most part within pay due to the identification of schemes to deliver the workforce challenge.

The year end forecast reflects identified schemes of £48.6m against a target of £45m. Planning has now begun for identification of 2015/16 schemes.

4. Forecast Outturn

4.1 All areas have re-forecast at Month 4. The table below details the forecast outturn delivering in line with the planned deficit of £40.7m:

	Year End Forecast		
	Plan £m	Forecast £m	Var (Adv) / £m
Income			
Patient income	701.8	698.1	(3.7)
Teaching, R&D	82.3	82.0	(0.3)
Other operating Income	37.5	37.4	(0.1)
Total Income	821.6	817.5	(4.1)
Operating expenditure			
Pay	501.3	495.9	5.4
Non-pay	317.8	319.0	(1.3)
Total Operating Expenditure	819.1	815.0	4.2
EBITDA	2.5	2.5	0.0
Net interest	0.1	0.1	0.0
Depreciation	(32.9)	(32.9)	-
PDC dividend payable	(10.4)	(10.4)	0.0
Net deficit	(40.7)	(40.7)	(0.0)
EBITDA %		0.3%	

4.2 In order to meet this, it is assumed:

- CIP will deliver a minimum of £48.6m as forecast
- RTT trajectories are met with no spend above that planned
- Ambulance penalties of £1m are re-invested with no additional spend
- CMGs will deliver recovery plans in line with what they have presented
- Operational Resilience funding of £0.5m will be used to support costs for RTT that have been incurred. No other funding has been utilised to deliver £40.7m

5. Risks

5.1 Within the financial position and year end plan, there continues to be the following potential risks:

- **Capacity** beyond the levels planned resulting in premium costs and the loss of elective income

Mitigation: The Trust is planning to open an additional 23 beds for which capital costs are within the financial plan. Forecast costs are £1.4m of which £1.3m is within the plan. Costs are being reviewed to ensure they are delivered within the funding available

- **CCG Contract (including contractual fines and penalties)**

The CCG contract has been signed with a penalty cap of £10m. In addition, CCGs have raised Activity Query Notices around emergency admissions and outpatients

Mitigation: In order to deliver the planned deficit and prevent withholding of cash, AQN queries need to continue to be responded to robustly and in a timely fashion. Further work is ongoing with CCGs to identify a process for the resolution of queries going forward

- **Referral To Treat (RTT) and Elective/Day Case Activity**

There is a risk to the delivery of the RTT target resulting in additional premium costs to ensure delivery or income lower than forecast. In addition, there is a risk that activity is lower than the plan

Mitigation: RTT plan performance managed through fortnightly meetings with CCG/TDA and IST to review robustness of the plan. Forecasts for Month 4 include plans on delivery and include all costs to support delivery in line with plan

- **CIP Delivery**

The Trust's annual financial plan is predicated on delivery of £45m CIPs, which is in excess of the national efficiency rate (4%) built into tariff. The additional amount is required to reduce the underlying deficit

Mitigation: External consultancy support from Ernst & Young, along with revised CIP governance arrangements, a weekly CIP Board and CMG Performance Management meetings. £48.6m has been identified for 2014/15 and the programme for development of 2015/16 is in place

- **Liquidity**

The projected £40.7m deficit creates liquidity issues for the Trust

Mitigation: Application and successful receipt of Temporary Borrowing. £15.5m received in April and a further £13.5m in June. Further application for cash will be submitted in August to the NTDA to include the cash required to support the underlying deficit and capital programme

- **Unforeseen Events**

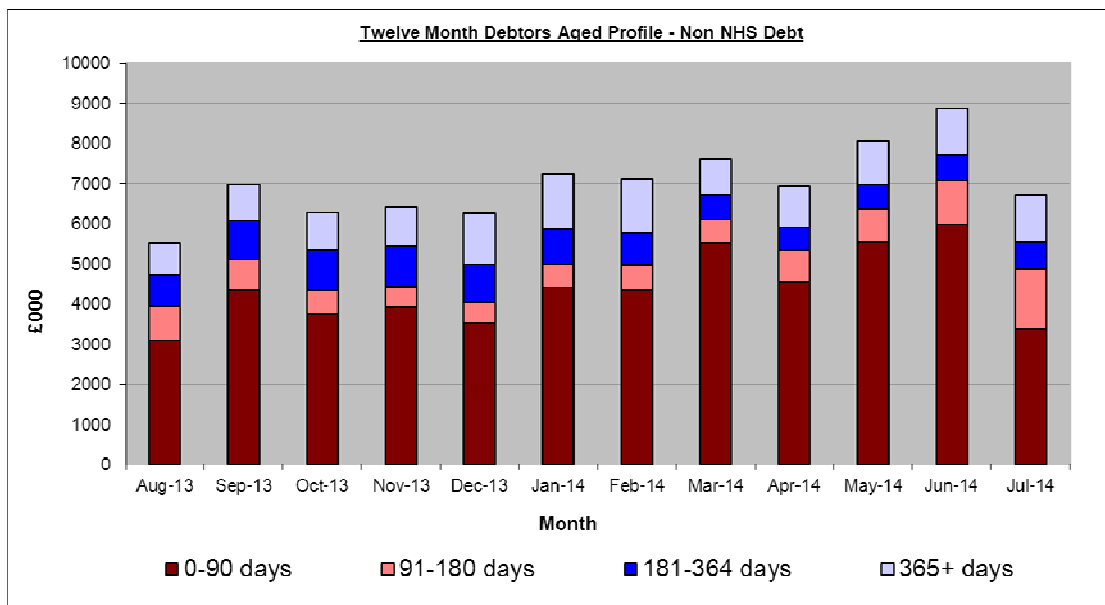
The Trust has very little flexibility and a minimal contingency (£3.8m, 0.5% of turnover) for unforeseen financial pressures and as such any risks above the contingency will impact on the bottom line position

Mitigation: The Trust is still holding the contingency at the end of Month 4 to support unforeseen events

6. Balance Sheet

6.1. The effect of the Trust's financial position on its balance sheet is provided in Appendix 4. The retained earnings reserve has reduced by the Trust's £14.0m deficit for the year to date

6.2. The level of non-NHS debt has fluctuated across the year as shown in the following table:



6.3. The overall level of non-NHS debt at the end of July has reduced from the previous month from £8.9m to £6.7m, primarily due to £2.3m of outstanding payments received from Interserve for car parking and catering. The proportion debt over 365 days (£1,184k) has increased slightly from 13% to 18% as a consequence of the overall reduction.

6.4. The Better Payments Practice Code (BPPC) performance for the end of July YTD (as shown in the table below) is a slight deterioration from the end of June YTD in terms of numbers of invoices paid:

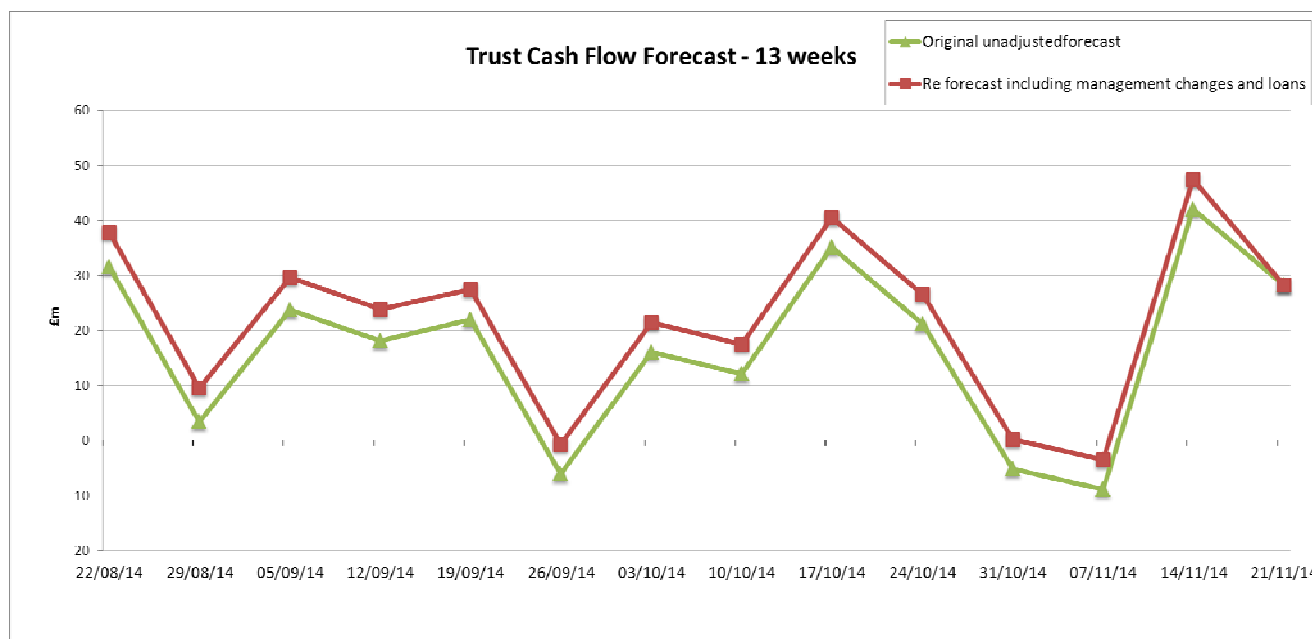
	By Volume Number	By Value £000s
Current Month YTD		
Total bills paid in the year	43,877	211,248
Total bills paid within target	23,783	143,379
Percentage of bills paid within target	54%	68%
Prior month YTD		
Total bills paid in the year	33,846	159,184
Total bills paid within target	19,658	108,343
Percentage of bills paid within target	58%	68%

7. Cash Flow Forecast

7.1. The Trust's cashflow forecast is consistent with the income and expenditure position. Cash has increased by £14.4m from the year end and this is predominantly due to the receipt of £29.0m of Temporary Borrowing Loans (TBLs) from the DoH. We have put measures in place to ensure that from August month end, the level of cash is minimised as far as possible in order to improve our BPPC performance.

7.2. We submitted an application to the NTDA's Independent Trust Financing Facility (ITFF) on 22nd August 2014 for external financing of £69.7m. This is to cover our £40.7m deficit for the current year, £12.7m of backlog creditors brought forward at the prior year end and £16.3m of capital expenditure. The Trust plans to achieve a year end cash balance for 2014/15 of £277k (2013/14 actual - £515k).

7.3. Following the review and approval process, we are expecting to be able to draw down this funding in mid to late November. Until then, we will continue to finance the Trust's cash expenditure, where necessary, through the TBLs which will be repaid once we receive the longer term financing. Our full year cash forecast anticipated that we would need additional TBL financing at the end of September. The graph below shows the 13 week cash forecast position:



7.4. The re-forecast line on the above graph shows that cash will go overdrawn in late September and October. At this stage, we are aiming to manage these shortfalls through internal actions, such as managing the timing of our payment runs, and we are hoping that no further TBL loans will be required prior to the receipt of ITFF funding in November. We will monitor the situation to ensure that we apply for any required TBL funding in sufficient time.

8. Capital

8.1. The total capital expenditure at the end of July 2014 was £6.1m against the year to date plan of £8.7m, an underspend of £2.6m. The capital plan and expenditure to date can be seen in Appendix 5.

8.2. At the end of July, there were £12.1m of orders outstanding. The combined position is that we have spent or committed £18.2m, or 36% of the annual plan.

9. Conclusion

9.1. The Trust, at the end of Month 4, has an adverse position of £1.1m against the planned deficit of £12.9m but is forecasting the delivery of all its financial duties at year end.

10. Next Steps and Recommendations

10.1. The Trust Board is **recommended** to:

- **Note** the contents of this report
- **Discuss and agree** the actions required to address the key risks/issues:
 - Additional capacity and RTT
 - Management of CMG recovery plans
 - Process to access the Operational Resilience Funds

Income and Expenditure Account for the Period Ended 31 July 2014

	July 2014			April - July 2014		
	Plan £ 000	Actual £ 000	Variance (Adv) / Fav £ 000	Plan £ 000	Actual £ 000	Variance (Adv) / Fav £ 000
Elective	6,639	6,083	(556)	24,151	23,140	(1,011)
Day Case	5,517	5,303	(214)	20,087	19,380	(708)
Emergency (incl MRET)	14,930	14,950	20	58,557	58,366	(191)
Outpatient	9,572	9,216	(355)	35,308	34,453	(855)
Penalties	(292)	(366)	(74)	(1,167)	(2,692)	(1,526)
Non NHS Patient Care	460	363	(97)	1,833	1,833	0
Other	24,785	25,364	578	93,463	95,713	2,250
Patient Care Income	61,611	60,913	(698)	232,233	230,192	(2,041)
Teaching, R&D income	6,860	6,427	(433)	27,441	27,026	(415)
Other operating Income	3,205	3,520	315	12,575	12,859	284
Total Income	71,676	70,860	(816)	272,249	270,077	(2,172)
Pay Expenditure	41,111	40,499	612	164,029	161,945	2,084
Non Pay Expenditure	27,660	27,935	(275)	106,016	106,982	(966)
Total Operating Expenditure	68,771	68,434	337	270,045	268,927	1,118
EBITDA	2,905	2,426	(479)	2,204	1,150	(1,054)
Interest Receivable	8	9	1	32	29	(3)
Interest Payable	0	(3)	(3)	0	(12)	(12)
Depreciation & Amortisation	(2,934)	(2,934)	0	(11,725)	(11,721)	4
Surplus / (Deficit) Before Dividend and Disposal of Fixed Assets	(21)	(502)	(481)	(9,489)	(10,554)	(1,065)
Dividend Payable on PDC	(869)	(869)	0	(3,476)	(3,476)	0
Net Surplus / (Deficit)	(890)	(1,371)	(481)	(12,965)	(14,030)	(1,065)
EBITDA MARGIN		3.4%			0.4%	

Patient Care Activity and Income – YTD Performance and Price / Volume Analysis

Case mix	Plan to Date (Activity)	Total YTD (Activity)	Variance YTD (Activity)	Variance YTD (Activity %)	Plan to Date (£000)	Total YTD (£000)	Variance YTD (£000)	Variance YTD (Activity %)
Day Case	29,791	28,799	(992)	(3.33)	20,087	19,380	(708)	(3.52)
Elective Inpatient	7,768	7,226	(542)	(6.97)	24,151	23,140	(1,011)	(4.19)
Emergency / Non-elective Inpatient	34,037	34,552	515	1.51	60,724	61,188	463	0.76
Marginal Rate Emergency Threshold (MRET)	0	0	0	0.00	(2,167)	(2,821)	(654)	30.19
Outpatient	266,130	263,242	(2,887)	(1.08)	35,308	34,453	(855)	(2.42)
Emergency Department	47,581	50,919	3,338	7.01	5,161	5,718	557	10.80
Penalties	0	0	0		(1,167)	(2,692)	(1,526)	130.79
Other	2,825,790	2,720,940	(104,851)	(3.71)	90,136	91,828	1,692	1.88
Grand Total	3,211,097	3,105,678	(105,419)	(3.28)	232,233	230,192	(2,041)	(0.88)

Average tariff	Price Variance YTD %	Volume Variance YTD %	Price / Mix Variance (£000)	Volume Variance (£000)	Variance YTD (£000)
Day Case	(0.2)	(3.3)	(39)	(669)	(708)
Elective Inpatient	3.0	(7.0)	674	(1,684)	(1,011)
Emergency / Non-elective Inpatient	(0.7)	1.5	(456)	919	463
Marginal Rate Emergency Threshold (MRET)			(654)	0	(654)
Outpatient	(1.4)	(1.1)	(472)	(383)	(855)
Emergency Department	3.5	7.0	195	362	557
Penalties			(1,526)		(1,526)
Other			0	1,692	1,692
Grand Total	2.5	(3.3)	(2,278)	237	(2,041)

Financial Performance by CMG & Corporate Directorate**I&E and CIP - to July 2014**

CMG / Directorate	Year to Date					
	I&E			CIP		
	YTD Budget £000s	YTD Actual £000s	YTD Variance £000s	YTD Plan £000s	YTD Actual £000s	YTD Variance £000s
CMGs:						
C.H.U.G.S	13,155	12,769	-386	1,704	1,713	8
Clinical Support & Imaging	-12,730	-12,916	-186	1,900	1,856	-44
Emergency & Specialist Med	3,440	4,080	640	1,944	2,702	758
I.T.A.P.S	-15,349	-16,343	-994	1,022	985	-37
Musculo & Specialist Surgery	11,838	10,388	-1,449	1,371	1,010	-360
Renal, Respiratory & Cardiac	9,352	8,866	-486	1,692	2,269	577
Womens & Childrens	12,137	12,698	561	2,135	2,031	-104
	21,843	19,542	-2,301	11,766	12,566	799
Corporate:						
Communications & Ext Relations	-242	-234	8	23	23	0
Corporate & Legal	-1,145	-1,211	-67	28	36	8
Corporate Medical	-1,072	-1,037	35	32	32	0
Facilities	-13,396	-12,820	575	120	132	12
Finance & Procurement	-2,281	-2,270	12	1,467	1,693	226
Human Resources	-1,509	-1,438	71	110	124	14
Im&T	-3,277	-3,208	68	72	107	36
Nursing	-7,086	-6,867	219	19	19	0
Operations	-2,536	-2,704	-168	32	36	4
Strategic Devt	-880	-775	105	67	67	0
	-33,422	-32,564	858	1,970	2,270	300
Other:						
Alliance Elective Care	-2	76	77			
R&D	1	-15	-16			
Central	-1,386	-1,068	318			
	-1,386	-1,007	379			
Total	-12,965	-14,029	-1,064	13,736	14,835	1,099

Balance Sheet

	Mar-14 £000's Actual	Apr-14 £000's Actual	May-14 £000's Actual	Jun-14 £000's Actual	Jul-14 £000's Actual	Mar-15 £000's Forecast
Non Current Assets						
Property, plant and equipment	362,465	360,188	359,769	358,289	359,152	380,902
Intangible assets	8,019	7,788	7,555	7,338	7,109	5,327
Trade and other receivables	3,123	3,311	3,152	3,115	3,002	2,503
TOTAL NON CURRENT ASSETS	373,607	371,287	370,476	368,742	369,263	388,732
Current Assets						
Inventories	13,937	13,711	14,633	14,627	15,390	14,200
Trade and other receivables	53,483	44,492	44,580	51,192	47,903	46,932
Other Assets	0	0	0	0	0	0
Cash and cash equivalents	515	13,850	5,838	13,662	14,954	277
TOTAL CURRENT ASSETS	67,935	72,053	65,051	79,481	78,247	61,409
Current Liabilities						
Trade and other payables	(112,726)	(102,381)	(100,604)	(100,725)	(100,661)	(92,743)
Dividend payable	0	(1,025)	(1,894)	(2,763)	(3,632)	0
Borrowings	(6,590)	(6,590)	(6,590)	(6,590)	(6,590)	(2,800)
Loan	0	(15,500)	(15,500)	(29,000)	(29,000)	0
Provisions for liabilities and charges	(1,585)	(1,585)	(1,585)	(1,585)	(1,585)	(426)
TOTAL CURRENT LIABILITIES	(120,901)	(127,081)	(126,173)	(140,663)	(141,468)	(95,969)
NET CURRENT ASSETS (LIABILITIES)	(52,966)	(55,028)	(61,122)	(61,182)	(63,221)	(34,560)
TOTAL ASSETS LESS CURRENT LIABILITIES	320,641	316,259	309,354	307,560	306,042	354,172
Non Current Liabilities						
Borrowings	(5,890)	(5,794)	(5,785)	(5,730)	(5,676)	(9,356)
Other Liabilities	0	0	0	0	0	0
Provisions for liabilities and charges	(2,070)	(2,048)	(2,022)	(2,006)	(1,830)	(1,873)
TOTAL NON CURRENT LIABILITIES	(7,960)	(7,842)	(7,807)	(7,736)	(7,506)	(11,229)
TOTAL ASSETS EMPLOYED	312,681	308,417	301,547	299,824	298,536	342,943
Public dividend capital	282,625	282,625	282,625	282,625	282,625	353,602
Revaluation reserve	64,598	64,598	64,598	64,598	64,598	64,628
Retained earnings	(34,542)	(38,806)	(45,676)	(47,399)	(48,687)	(75,287)
TOTAL TAXPAYERS EQUITY	312,681	308,417	301,547	299,824	298,536	342,943

Capital Plan

	Annual Budget	Actual Spend	Outstanding Commitments	Total	Variance	Full Year Forecast	
	£'000	£'000	£'000	£'000	£'000	Outturn	Variance
CHUGGS CMG							
Endoscopy GH	309	239	1	240	69	309	0
Lithotripter Machine	430	0	0	0	430	430	0
Sub-total: CHUGGS CMG	739	239	1	240	499	739	0
CSI CMG							
Aseptic Suite	400	213	178	391	9	400	0
MES Installation Costs	1,302	576	198	774	528	1,302	0
Sub-total: CSI CMG	1,702	789	376	1,165	537	1,702	0
Women's and Children's CMG							
Maternity Interim Development	1,000	362	439	800	200	1,000	0
Bereavement Facilities	62	0	0	0	62	62	0
Sub-total: Women's & Children's CMG	1,062	362	439	800	262	1,062	0
Renal, Respiratory & Cardiac CMG							
Renal Home Dialysis Expansion	708	(2)	145	144	564	535	173
Sub-total: Renal, Respiratory & Cardiac CMG	708	(2)	145	144	564	535	173
Emergency & Specialist Medicine CMG							
Brain Injury Unit (BIU) Works	47	0	0	0	47	47	0
Equipment: 8th Resus Bay	40	0	22	22	18	40	0
DVT Clinic Air Conditioning	30	0	14	14	16	30	0
Sub-total: Emergency & Specialist Medicine CMG	30	0	14	14	16	30	0
Corporate / Other Schemes							
Stock Management Project	2,212	3	0	3	2,209	2,212	0
Medical Equipment Executive	3,237	375	265	641	2,596	3,237	0
LiA Schemes	250	18	15	33	217	250	0
Odames Library	1,500	49	24	72	1,428	1,500	0
Other Developments	0	124	87	212	(212)	212	(212)
Donations	300	97	0	97	203	300	0
Sub-total: Corporate / Other Schemes	7,499	666	391	1,057	6,442	7,711	(212)
IM&T Schemes							
IM&T Sub Group Budget	2,000	247	146	393	1,607	2,000	0
Safer Hospitals Technology Fund	1,150	0	0	0	1,150	1,150	0
EDRM System	3,300	209	0	209	3,091	3,300	0
EPR Programme	3,100	693	50	743	2,357	3,100	0
Unified Comms	1,850	0	0	0	1,850	1,850	0
Sub-total: IM&T Schemes	11,400	1,149	196	1,345	10,055	11,400	0
Facilities / NHS Horizons Schemes							
Facilities Backlog Maintenance	5,500	690	407	1,097	4,403	5,500	0
Accommodation Refurbishment	1,200	0	0	0	1,200	1,200	0
CHP Units LRI & GH	800	339	371	711	89	1,012	(212)
Sub-total: Facilities / NHS Horizons Schemes	7,500	1,029	778	1,808	5,692	7,712	(212)
Reconfiguration Schemes							
Theatre Recovery LRI	2,785	114	2,717	2,831	(46)	2,785	0
Interim ITU LRI	500	299	263	562	(62)	500	0
Vascular Enabling	0	4	0	4	(4)	0	0
KSOPD Refurbishment	0	0	0	0	0	0	0
Ward 4 LGH	1,000	647	296	943	57	1,000	0
Additional Beds (GH & LRI)	2,000	23	18	41	1,959	2,000	0
Feasibility Studies	100	0	6	6	95	100	0
ED Early Works	3,500	0	0	0	3,500	4,500	(1,000)
Sub-total: Reconfiguration Schemes	9,885	1,087	3,300	4,387	5,498	10,885	(1,000)
Over Commitment against CRL	-6,405					(7,656)	1,251
Total Schemes funded via internal sources	34,207	5,320	5,663	10,983	29,629	34,207	0
Schemes to be funded via external loans							
ED Enabling Schemes							
Clinic 1 & 2 Works	814	9	10	19	795	814	0
Old Cancer Centre Conversion	1,050	37	875	912	138	1,050	0
Oliver Ward Conversion	1,260	179	983	1,162	98	1,260	0
Clinical Genetics	158	5	10	15	143	158	0
Chapel Relocation	315	7	37	45	270	315	0
Victoria Main Reception	525	7	32	39	486	525	0
Modular Wards LRI	3,700	381	2,624	3,005	695	3,700	0
Sub-total: ED Enabling schemes	7,822	625	4,571	5,196	2,626	7,822	0
Emergency Floor	6,000	77	1,226	1,303	4,697	6,000	0
GGH Vascular Surgery	2,500	64	638	702	1,798	2,500	0
Sub-total: External Loans	16,322	765	6,436	7,201	9,121	16,322	0
Total Capital Plan	50,529	6,085	12,098	18,184	38,750	50,529	0