

Trust Board paper H2

UNIVERSITY HOSPITALS OF LEICESTER NHS TRUST

REPORT BY TRUST BOARD COMMITTEE TO TRUST BOARD

DATE OF TRUST BOARD MEETING: 5 February 2015

COMMITTEE: Integrated Finance, Performance and Investment Committee

CHAIR: Ms J Wilson, Non-Executive Director

DATE OF MEETING: 29 January 2015

This report is provided for the Trust Board's information in the absence of the formal Minutes, which will be submitted to the Trust Board on 5 March 2015.

SPECIFIC RECOMMENDATIONS FOR THE TRUST BOARD:

- a confidential report from the Clinical Support and Imaging CMG.

SPECIFIC DECISIONS:

- matter arising (1) – an update on reception opening hours to be scheduled for March 2015;
- matter arising (2) – a financial awareness session for Board members to be scheduled for a future Trust Board thinking day (date to be agreed), and
- 5 Year Strategy Enabling Workstreams – the governance structure was welcomed. Future iterations to include the arrangements for building capacity and capability, transfer of skills and making better use of available predictive analysis resources. UHL's Strategy for strengthening patient engagement to be presented to a future Trust Board meeting (aligned with the Better Care Together workstream).

DISCUSSION AND ASSURANCE:

- matter arising (3) – concern expressed regarding the delays with Empath Business case development and the associated lost opportunities for realising financial benefits;
- presentation received from the CHUGGS CMG highlighting the following issues:-
 - robust financial performance for 2014-15,
 - challenges surrounding identification of CIP schemes for 2015-16,
 - nursing acuity changes and the submission of a bid for additional funding;
 - infection prevention performance;
 - RTT backlogs in General Surgery and Urology;
 - cancer performance in Urology and the increasing rate of referrals – a detailed review to be undertaken by the Quality Assurance Committee;
 - JAG accreditation for Endoscopy units and the associated implications for endoscopy activity;
 - robotic surgery programme – a post implementation review of the Da Vinci robot was scheduled for the February 2015 meeting;
 - opportunities to increase patient and public engagement in service developments;

- Workforce Plan update – opportunities to improve joined up working under the Better Care Together Programme and increase innovation in respect of education commissioning;
- 5 Year Strategy Enabling Workstreams – governance structure was welcomed, future iterations to include the arrangements for building capability, transfer of skills and making better use of the available predictive analysis resources;
- Month 9 Financial Performance – assurance regarding the completed discussions for the 2014-15 CCG contract and progress towards agreement on the specialised commissioning contract;
- Cost Improvement Programme – continued good progress with 2014-15 and the increased focus on 2015-16 CIP schemes;
- Response to National Contract and Tariff Guidance for 2015-16 – received and noted;
- PLICS/SLR update – areas for future focus were identified as space utilisation, overheads, nursing acuity and the development of a CMG-level dashboard. UHL’s participation in a Monitor pilot relating to costings technical engagement was noted;
- Month 9 Quality and Performance – the Chief Executive’s summary of key issues was welcomed. Cancer performance and cancelled operations were considered in some detail and further discussion was required at that afternoon’s Quality Assurance Committee meeting regarding the arrangements for monitoring any patient harm arising from delayed treatments, and
- RTT Performance – a presentation was received from the MSS CMG in respect of the arrangements for improving Orthopaedics RTT performance. The key challenges related to spinal surgery, the recruitment of additional spinal surgeons and a potential fee for service arrangement for additional outpatient activity.

ITEMS DEFERRED TO THE NEXT MEETING:

- Update on the transfer of Clinical Services to the Alliance – deferred due to time constraints. An updated report to be presented to the 26 February 2015 meeting.

DATE OF NEXT COMMITTEE MEETING: 26 February 2015

Ms J Wilson – Committee Chair
29 January 2015