

Cover report to the Trust Board meeting to be held on 1 December 2022

Public Trust Board paper Q

Report Title:	Reconfiguration and Transformation Committee (RTC) – Chair’s Report
Author:	Ms A Moss – Corporate and Committee Services Officer

Reporting Committee:	Reconfiguration and Transformation Committee (RTC)
Chaired by:	Dr A Haynes – Non- Executive Director
Lead Executive Director(s):	Mr S Barton, Deputy Chief Executive
Date of meeting:	24 November 2022

Summary of key public matters considered:

This report provides a summary of the following key public issues considered at the Reconfiguration and Transformation Committee virtual meeting held on 24 December 2022 (*involving Dr A Haynes RTC Non-Executive Director Chair; Dr R Abeyratne, Director of Health Equality and Inclusion, Mr S Barton Deputy Chief Executive; Ms R Briggs, Associate Director of Operations Projects, Mr A Carruthers Chief Information Officer; Miss M Durbridge Director of Quality Transformation and Efficiency Improvement; Mr J Jameson Deputy Medical Director; Ms L Hooper Chief Financial Officer; Mr B Patel Non-Executive Director; Mr S Pizzey Head of Strategy and Planning; Ms S Prema ICB; Ms M Smith, Director of Communications and Engagement, Ms S Taylor Deputy Chief Operating Officer; Ms N Topham Reconfiguration Programme Director; Mr J Worrall Associate Non-Executive Director; and Dr G Sharma, Associate Non-Executive Director (observing)*). Full Minutes will be submitted to the next meeting of RTC.

Recommended items

- **Interim Reconfiguration: ICU Relocation Review** – RTC noted the interim review noting the high-level aims had been achieved. Many high scoring risks had been fully mitigated, except for theatre capacity and some aspects of patient flow. Some new risks had emerged, including in patient flow, which would be explored in the project evaluation to be presented in Spring 2023.
The Review of the Interim Reconfiguration be recommended to the Trust Board for assurance. A stand-alone report features on the Trust Board agenda for 1.12.22 accordingly.

Discussion items

- **Reconfiguration Programme Update** – RTC noted that the Programmatic Business Case was scheduled for central Government consideration in December 2022. Joint Ministerial approval would be needed from the Prime Minister, Chancellor and Secretary of State for Health, before the Trust could be advised of the outcome. The key uncertainty was the funding that would be available for the whole Programme. There were issues to be resolved with regard to the contracting model.

There had been progress in relation to the enabling works and the Trust was expecting to hear imminently that capital funding for fees would be allocated to progress the business case for decanting of the Knighton Street Campus.

- **Retention of Professional Advisers** – RTC agreed to retain the professional services the Reconfiguration Programme’s commercial and economic advisor, legal advisor, and multidisciplinary design team.
- **PwC Diagnostic Closure Report** – RTC noted that PwC had undertaken a diagnostic review on management arrangements within the Programme. The review made a number of recommendations which had either been addressed or deferred pending confirmation of the capital allocation or further guidance from the New Hospital Programme.
- **Transformation update** – RTC noted the Transformation workstreams, key areas of activity, benefits

and proposed next steps. This would be re-presented following further discussion by the Executive Board.

- **Operational Principles** – RTC reviewed the previously agreed principles underpinning the Reconfiguration and were assured they remained current.
- **Item for noting:** None.

Matters requiring Trust Board consideration and/or approval:

Recommendations for approval:

- None.

Items highlighted to the Trust Board for information:

- Interim Reconfiguration: ICU Relocation Review

Matters referred to other Committees:

None.

Date of next meeting:

To be confirmed.